

Green and Digital: The Twin Transition in GVCs

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Motivation

- Focus on whether and how the adoption of digital, 4IR technologies can lead to greener manufacturing GVCs in latecomer countries.
- Whereas the general ICTs have become ubiquitous across rich and poor countries, the specific technologies associated with the digital transformation are still concentrated in advanced economies and a few emerging economies, such as China, Brazil and India.
- While it is usual that technological waves start in a restrict group of countries, the current digital transformation is more far-reaching than earlier techno-economic paradigm shifts and therefore it is important for GVC stakeholders in all countries, advanced and emerging ones, to understand the diverse dimensions of the digitalisation of the economic processes as well as its relationships with the greening phenomenon.

Some methodological issues

- Systematic survey of the literature in Scopus aimed at mapping the key articles 1. on the greening and digitalization in global value chains, identifying potential overlaps of these two separate strands of literature.
- 2. Focus on latecomer countries and on traditional manufacturing industries, such as agri-food, leather, shoes, textile, apparel, and furniture.



Figure 1. Literature survey: GVC & GREENING & DIGITILIZATION/4IR*

in latecomer countries and traditional manufacturing industries* Latecomer Countries AND Traditional Latecomer Countries **Manufacturing Industries** GVC Greening 102 GVC Greening 45 Digitalization/4IR Digitalization/4IR

Figure 2. Literature survey: GVC & GREENING & DIGITILISATION/4IR

*The list of keywords is available in the Appendix, Table A.1

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The greening of GVCs

- The greening of GVCs in manufacturing industries is driven by:
 - New patterns of demand preferences and consumer behaviours;
 - New green strategies by lead firms and global buyers;
 - Enforcement of environmental standards and associated patterns of upgrading and downgrading across global supply bases.
- The introduction of sustainability requirements has implications for the entire value chain, including its governance.
- It can open green windows of opportunities for developing country suppliers, but the seizing of these opportunities is not automatic and the failure to do so may leave enterprises worse off than before.

The digitalization of manufacturing GVCs

- The import and adoption of advanced digital technologies is still limited to a small number of emerging economies and the production is limited to an even smaller set of advanced economies plus China.
- A large part of developing countries is completely excluded from the ongoing digital revolution in the manufacturing value chains.
- A lot of heterogeneity also exists within countries at firm level, with only a minority of (larger) companies adopting some I4R technologies, while the majority is still involved only in analog production.
- Even when a minority of firms invests in advance manufacturing technologies, they are unable to establish significant backward and forward linkages within the domestic economy, given the existence of a large digital capability gap between the leading most digitalized companies and their suppliers (Andreoni and Anzolin, 2019).

Opportunities and risks from digitalization in GVCs for latecomer countries

- The digital transformation alters the labour/capital share and influence offshoring decisions because new technology can sometimes reduce the cost of manufacturing in advanced economies while in other situations they can facilitate globalisation of production further.
- Delera et al (2022) find that participation in GVCs is important for learning and acquiring the digital capabilities to integrate these technologies in the manufacturing process. Moreover, in the 5 countries investigated they also show the existence of a productivity premium for firms adopting digital technologies.
- The adoption of IoT and AI could encourage the participation of more SMEs from developing countries in GVCs by bridging distances and reducing costs related to trade, such as tracking of shipments and inventory.
- I4R technologies could favour the decentralization of advanced activities across regional networks of production, increasing the opportunities for peripheral locations of stages such as engineering, design, and software development (i.e. Cloudfactory in Nepal and Kenya).
- Blockchain technologies can improve transparency and traceability along the value chains by reducing information asymmetries, tracking inventories, attributing ownership rights, enabling faster and cost-efficient delivery of goods and enhancing coordination among stakeholders.

The 'twin transition' in manufacturing GVCs in developing countries

2 types of environmental upgrading:

- Process upgrading
 - Upstream inputs needed for production including substitution of energy-sources, substitution of energy intensive materials or scarce natural resources and substitution of toxic inputs.
 - Production process including reduction of waste from the production process, introduction
 of technology to reduce energy consumption and optimization of the material flow.
- Product upgrading
 - Product including new designs substituting environmentally harmful components, designing recycle products, designing for durability and substitution of environmentally harmful products.
 - **Downstream consumption** including recycling and re-use of waste.
- 2 types of enabling technologies:
- Smart Manufacturing and Service Technologies leading to automation and decentralization of tasks: advanced robotics, 3d printing, wireless technologies, and sensors (e.g., Internet of Things - IoT);
- **Data Processing Technologies** allowing interconnection and data exchange: big data, blockchain, cloud computing, machine learning and AI.

Environmental upgrading				Smart	Data Data
				Manufacturing	Processing
				Technologies	recimologies
Туре	Sub-type	Indicator	Example		
Process upgrading	ProcU-1 : Environmental upgrading of the upstream inputs needed for	Substitution of energy-sources	Sourcing renewable energy		
		Substitution of energy intensive materials or scarce natural resources	Reducing or replacing scarce or energy-intensive materials with eco-friendly alternatives		
	production	Substitution of toxic inputs	Elimination of sources of pollution such as solvents		
	ProcU-2 : Environmental upgrading of the production process	Reduction of waste from the production process	Finding productive uses for formerly unused inputs		
		Introduction of technology to reduce energy consumption	Introduction of machinery or systems that use less electricity or fuel		
		Optimization of the material flow	Introduction of production planning system		
Product upgrading	ProdU-1 : Environmental upgrading of the product	New designs substituting environmentally harmful components	Introducing eco-friendly parts		
	1	Designing recycle products	New product architectures for easy disassembly		
		Designing for durability	Longer lasting products and maintenance services		
		Substitution of complete environmentally harmful product	Phasing out of old product and introducing alternative		
	ProdU-2:	Recycling	Partnerships with input providers		
	Environmental upgrading of downstream consumption		for deposit arrangements and backfilling		
		Re-use of waste	Using consumed material for a new purpose		

Environmental upgrading				Smart Manufacturing and Service Technologies (e.g., robotics; 3D printing, IoT, Sensors)	Data Processing Technologies (e.g., big data, cloud computing; AI, Machine Learning; Blockchain)	
Туре	Sub-type	Indicator	Example			
Process upgrading	ProcU-1: Environmental upgrading of the upstream inputs needed for production	Substitution of energy- sources	Sourcing renewable energy	 Smart meters for buying and selling electricity to enhance renewable energy uptake Remote-controlled robotic mobile solar electric generators to increase solar energy collection efficiency and meet the strict environmental standards of organic food production (Despotovic et al., 2017) PV/wind hybrid power system to increase effective charge time of the batteries, prolong the operating lifetime of the batteries, and decrease the electricity production cost (Ai et al., 2003) 	 Big data analytics of energy consumption patterns AL-enhanced corporate energy systems Machine learning methods such as SVM, MLP, ANN, regression trees, and random forest for renewable power generation forecasting and decision-making of plant location, size, and configuration (Perera et al., 2014) CAD-embedded renewable-energy-based system which provides stable output from energy sources, minimizes the dependence of the output upon seasonal changes, and optimizes utilization of different renewable sources of energy available (Stolar et al., 2002) 	
		Substitution of energy intensive materials or scarce natural resources	Reducing or replacing scarce or energy- intensive materials with eco-friendly alternatives Elimination of sources of pollution such as solvents	 Internet of materials for access to raw material information and obtain material certificates. Control systems for end-to-end tracking of the material flow (using sensors and data analytics), to improving secondary raw materials Blockchain-powered platforms for peer-topeer trading in environmental commodities 3D printing-enabled materials parsimony Carbon nanomaterials, primarily graphene, nanotubes and fullerenes, for substituting scarce metals such as antimony in flame retardants, Beryllium and silver in electronics, chromium in stainless steel, etc. (Arvidsson and Sandén, 2017) High-throughput robot-based system performing automated polymer, namely, the synthesis of organic nanoparticles (NPs) in 	 Supply chain mapping augmented for blockchain tracking for better product traceability for responsible sourcing of raw materials Cement-related sciences supported by computationally enabled design and understanding across many length scales, e.g. understanding and tuning the behavior of hybrid and nanostructured cementitious materials as substitutes of traditional energy-intensive materials (Biernacki et al., 2017; Rafiee et al., 2013; Sakhavand et al., 2013) Block-chain systems to increase efficiency and transparency between producers of raw materials and intermediary goods 	
			Solvents	eco-friendly solvents, reducing or replacing the commonly used environmental	Big data-supported cleaner production as a specific tool of green supply chain management to decrease the use of toxic	

Table 1. Environmental upgrading and digital technologies in manufacturing GVCs (in progress)

Product upgrading	ProdU-1 : Environmental upgrading of the product	New designs substituting environmentally harmful components	Introducing eco- friendly parts	 Cloud computing utilizing encapsulate collaborative of manufacturing resources as thereby allowing for resources as substitutes for the tradition mixture method that generatives are waterials, to precharacteristics of concrete 2020; Ni and Wang, 2000; Mirzahosseini et al., 2019) Cloud computing utilizing encapsulate collaborative of manufacturing resources as thereby allowing for resources as substitutes for the tradition mixture method that generatives of concrete 2020; Ni and Wang, 2000; Mirzahosseini et al., 2019) 	virtualization to lesign and s services, rcc sharing incl. artificial ector machines, onal trial ates waste and edict the critical (Naseri et al., Yu et al., 2018;
		Designing recycle products	New product architectures for easy disassembly	 Cloud-based design manuf parceation, manipulation, analysis, or imization of a design operative control techniques in an omatic disassembly system to reduce the al disassembling time, taking care of the vironment, reusing and recycling terials (Torres et al., 2009) sion-based cognitive robotic disassembly omotive cell that is flexible and robust to physical variations of a product, capable dealing with any model of product gardless of the level of detail in the oplied information (Vongbunyong et al., 13) vanced-Remanufacturing-To-Order- sassembly-To-Order (ARTODTO) tem, which uses IoT viz. sensors and ID tags embedded end-of-life products evaluate different designs of a product the ease of disassembly and nanufacturing (Joshi and Gupta, 2019) Cloud-based design manuf platforms to aid the design and provide disassembly components recycle classif designers can select design customize a unique produc specific requirements (Huas specific requirements (Huas spec	acturing for disassembly, uidelines and ication, where guidelines and t to meet their ng et al., 2017)
		Designing for durability	Longer lasting products and maintenance services	 Adictive maintenance allows to replace by the required part at the required time printing-enabled circular economy to oduce long lasting products by moulding linear models of resource use ere discrete material products have an ef 'end of life' (Cooper, 2016) een hydrogen bonded networks mposing amylopectin, water and salt, ich can heal in 2-3s with high recovery to in both mechanical and electrical lds under ambient conditions, improving Machine learning to develor to save maintenance costs, product life and improving flows Machine learning aided du on reinforced concrete stru and Sistonen, 2017; Yu et at Blockchain-based informat enables and facilitates the p relationships within a circu where the phases of product 	pp the algorithms while extending supply chain rability analyses ctures (Taffese al., 2019) ion management product deletion ilar economy, et lifecycles are

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Challenges for developing countries

- Development of complementary, specific skills, such as analytical skills, including science, technology, engineering and math, ICT related skills and soft skills.
- Lack of financial resources;
- Lack of awareness about the potentialities of digital technologies in terms of increasing sustainability;
- The digital capability gap needs to be addressed to facilitate the positive cascade effect along the supply chain deriving from the adoption of I4R technologies.
- Lack of government support and adequate legislative frameworks towards sustainability;
- Removal of possible infrastructural and institutional bottlenecks, such as electricity and connectivity failures as well as clear rules for data ownership and intellectual property protection regulations.
- Lack of global standards and data sharing protocols.

Concluding remarks

- Still very little is known about the extent to which key enabling digital technologies support the process of environmental upgrading in the Global South firms that are inserted into GVCs.
- This is because these techno-institutional waves are still concentrated geographically and the full extent of the ramifications across the Global South remains to be seen.
- This also means that synergy-creation is challenging. In the Global South the digital and green transitions may not be twins, but merely related through the extended family!

Thanks!

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